Cummins

India | Capital Goods | Result Update



3 June 2025

Double-digit sales growth guidance maintained

Cummins India (KKC IN) reported muted topline growth, due to a higher base in Q4FY24, and lower volumes of CPCB IV+ compared with CPCB II. KKC is facing intense competition, as more players now have CPCB IV+ gensets, and hence, is cautious on pricing for the next quarter. However, demand for data centers remains robust with KKC as the market leader. Exports have rebounded sharply in Q4 despite uncertainties related to US tariff. We reiterate Accumulate with a higher TP of INR 3,430 on 35x March FY27E P/E, as KKC remains the market leader in diesel gensets (strong brand and industry-leading margin).

Muted topline growth due to higher base: Revenue rose 6% YoY to INR 24.1bn in Q4FY25, muted due to a higher base in Q4FY24 on account of pre-buying given the transition from CPCB II to CPCB IV+ gensets. FY25 revenue rose 15% YoY to INR 103bn, in line with the quidance of double-digit growth in the year. KKC continues to maintain double-digit growth guidance for FY26. Competition has also intensified, with all the players having transitioned to CPCB IV+. KKC is monitoring pricing, which may soften in the upcoming quarters. However, KKC continues to hold on to price due to strong brand and superior product quality, with strong demand from data centers (KKC is the market leader in gensets).

Margins drop due to lower volumes: EBITDA margin dropped 230bps YoY to 21.2% in Q4FY25, and absolute EBITDA declined 5% YoY to INR 5.2bn in Q4 due to lower sales with lower operating leverage - Volumes of CPCB IV+ have not yet fully reached the levels of CPCB II. FY25 EBITDA margin inched up 30bps YoY to 20% due to higher pricing and growth in the previous quarters, along with a rebound in exports in Q4. KKC endeavors to improve margins gradually, led by cost optimization and growth in services.

Exports - Strong rebound after a slump, but only some regions have grown: After a series of declining quarters, exports have finally rebounded, up 39% YoY to INR 4.8bn. Exports of High Horsepower (HHP) gensets grew 27% YoY, and those of Low Horsepower (LHP) gensets 51% YoY. FY25 exports rose 6% YoY to INR 1.8bn, with demand robust from Latin America and Europe. However, other regions continue to see weak demand, with additional uncertainty from the US on account of impact from tariffs.

Reiterate Accumulate with a higher TP of INR 3,430: We raise our FY26E and FY27E EPS estimates by 4% and 6%, led by a gradual rise in volume of the higher-priced CPCB IV gensets and rebound in exports. So, we raise our TP to INR 3,430 from INR 3,150 on 35x (unchanged) March FY27E P/E, led by continued momentum in power, rail and data centers, and potential rebound in private capex. KKC retained its product pricing despite intensifying competition.

We maintain Accumulate as KKC remains the market leader in diesel gensets (strong brand and industry-leading margin). Expect an earnings CAGR of 18% in FY25-28E with an average ROE and ROCE of 27% each in FY26E-28E. Downside risks exist if the government focuses on clean energy over diesel gensets and if geopolitical issues further impact export demand.

Key Financials

YE March	FY24	FY25	FY26E	FY27E	FY28E
Revenue (INR mn)	89,586	103,394	125,185	147,746	170,645
YoY (%)	15.7	15.4	21.1	18.0	15.5
EBITDA (INR mn)	17,614	20,680	25,665	30,436	35,311
EBITDA margin (%)	19.7	20.0	20.5	20.6	20.7
Adj PAT (INR mn)	16,623	19,058	23,250	27,157	31,005
YoY (%)	45.3	14.6	22.0	16.8	14.2
Fully DEPS (INR)	60.0	68.8	83.9	98.0	111.9
RoE (%)	28.3	28.5	29.1	27.5	25.5
RoCE (%)	26.3	28.0	29.8	28.9	27.5
P/E (x)	55.3	48.3	39.6	33.9	29.7
EV/EBITDA (x)	50.3	42.8	34.5	29.1	25.1

Note: Pricing as on 03 June 2025; Source: Company, Elara Securities Estimate

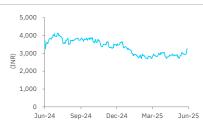
Rating: Accumulate
Target Price: INR 3,430
Upside: 3%
CMP: INR 3,319
As on 03 June 2025

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Key data	
Bloomberg	KKC IN
Reuters Code	CUMM.NS
Shares outstanding (mn)	277
Market cap (INR bn/USD mn)	920/10,748
EV (INR bn/USD mn)	886/10,349
ADTV 3M (INR mn/USD mn)	1,886/22
52 week high/low	4,172/2,580
Free float (%)	49

Note: as on 03 June 2025; Source: Bloomberg

Price chart



Source: Bloomberg

Shareholding (%)				
	FY25	FY25	FY25	FY25
Promoter	51.0	51.0	51.0	51.0
% Pledge	0.0	0.0	0.0	0.0
FII	17.9	17.5	18.1	17.2
DII	22.5	22.7	21.9	22.9
Others	8.6	8.8	9.0	8.9

Price performance (%)	ЗM	6M	12M
Nifty	11.0	0.3	5.5
Cummins	17.5	(5.5)	(10.6)
NSE Mid-cap	15.4	(0.6)	5.1
NSE Small-cap	23.4	(5.8)	6.4

Source: Bloomberg

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Elara Securities (India) Private Limited

Financials (YE March)

Income Statement (INR mn)	FY24	FY25	FY26E	FY27E	FY28E
Total Revenue	89,586	103,394	125,185	147,746	170,645
Gross Profit	31,885	37,478	45,067	52,819	61,006
EBITDA	17,614	20,680	25,665	30,436	35,311
EBIT	16,037	18,851	23,764	28,518	33,341
Interest expense	268	151	130	110	100
Other income	5,678	6,261	6,561	6,860	7,026
Exceptional/ Extra-ordinary items	(17)	-	-	-	-
PBT	21,430	24,961	30,195	35,269	40,267
Tax	4,824	5,904	6,945	8,112	9,261
Reported PAT	16,606	19,058	23,250	27,157	31,005
Adjusted PAT	16,623	19,058	23,250	27,157	31,005
Balance Sheet (INR mn)	FY24	FY25	FY26E	FY27E	FY28E
Shareholders' Equity	62,572	71,093	88,505	109,175	133,694
Minority Interest	-	-	-	-	-
Trade Payables	14,023	15,116	18,863	22,263	25,714
Provisions & Other Current Liabilities	5,334	7,224	7,490	8,843	10,217
Total Borrowings	1,000	-	-	-	
Other long term liabilities	2,056	2,624	2,624	2,624	2,624
Total liabilities & equity	84,984	96,057	117,482	142,906	172,249
Net Fixed Assets	22,951	23,637	21,971	21,053	20,083
Business Investments / other NC assets	2,992	2,714	2,052	2,052	2,052
Cash, Bank Balances & treasury investments	26,829	34,424	43,902	61,342	82,621
Inventories	9,369	10,222	14,405	17,001	19,636
Sundry Debtors	20,776	22,925	26,409	31,168	35,999
Other Current Assets	2,067	2,135	8,744	10,289	11,857
Total Assets	84,984	96,057	117,482	142,906	172,249
Cash Flow Statement	FY24	FY25	FY26E	FY27E	FY28E
Cashflow from Operations	16,827	21,530	15,132	25,037	28,865
Capital expenditure	646	(1,381)	(701)	(1,000)	(1,000)
Acquisitions / divestitures	(1,303)	2,461	(701)	(1,000)	(1,000)
Free Cash Flow	16,170	2,401	14,431	24,037	27,865
Cashflow from Financing	(13,629)	(15,015)	(4,953)	(6,596)	(6,586)
Net Change in Cash / treasury investments	2,541	7,596	9,478	17,441	21,279
Key assumptions & Ratios	FY24	FY25	FY26E	FY27E	FY28E
Dividend per share	15.0	16.0	18.0	20.0	20.0
Book value per share	225.7	256.5	319.3	393.9	482.3
RoCE (Pre-tax)	26.3	28.0	29.8	28.9	27.5
ROIC (Pre-tax)	45.4	51.4	58.5	61.7	67.4
ROE%	28.3	28.5	29.1	27.5	25.5
Asset Turnover	4.0			6.9	8.3
Net Debt to Feuity (v)	4.0	4.4	5.5		
Net Debt to Equity (x)	(0.4)	(0.5)	(0.5)	(0.6)	(0.6)
Net Debt to EBITDA (x)	(0.4) (1.5)	(0.5) (1.7)	(0.5) (1.7)	(0.6) (2.0)	(0.6) (2.3)
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp)	(0.4) (1.5) 65.8	(0.5) (1.7) 136.8	(0.5) (1.7) 197.4	(0.6) (2.0) 276.7	(0.6) (2.3) 353.1
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev)	(0.4) (1.5) 65.8 173.4	(0.5) (1.7) 136.8 179.2	(0.5) (1.7) 197.4 214.3	(0.6) (2.0) 276.7 237.2	(0.6) (2.3) 353.1 261.8
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation	(0.4) (1.5) 65.8 173.4 FY24	(0.5) (1.7) 136.8 179.2 FY25	(0.5) (1.7) 197.4 214.3 FY26E	(0.6) (2.0) 276.7 237.2 FY27E	(0.6) (2.3) 353.1 261.8 FY28E
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation P/E (x)	(0.4) (1.5) 65.8 173.4 FY24 55.3	(0.5) (1.7) 136.8 179.2 FY25 48.3	(0.5) (1.7) 197.4 214.3 FY26E 39.6	(0.6) (2.0) 276.7 237.2 FY27E 33.9	(0.6) (2.3) 353.1 261.8 FY28E 29.7
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation P/E (x) P/Sales (x)	(0.4) (1.5) 65.8 173.4 FY24 55.3 9.8	(0.5) (1.7) 136.8 179.2 FY25	(0.5) (1.7) 197.4 214.3 FY26E 39.6 7.0	(0.6) (2.0) 276.7 237.2 FY27E 33.9 5.9	(0.6) (2.3) 353.1 261.8 FY28E 29.7 5.1
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation P/E (x) P/Sales (x) EV/ EBITDA (x)	(0.4) (1.5) 65.8 173.4 FY24 55.3	(0.5) (1.7) 136.8 179.2 FY25 48.3 8.5 42.8	(0.5) (1.7) 197.4 214.3 FY26E 39.6	(0.6) (2.0) 276.7 237.2 FY27E 33.9	(0.6) (2.3) 353.1 261.8 FY28E 29.7 5.1 25.1
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation P/E (x) P/Sales (x) EV/ EBITDA (x) EV/ OCF (x)	(0.4) (1.5) 65.8 173.4 FY24 55.3 9.8 50.3 50.2	(0.5) (1.7) 136.8 179.2 FY25 48.3 8.5 42.8 39.2	(0.5) (1.7) 197.4 214.3 FY26E 39.6 7.0	(0.6) (2.0) 276.7 237.2 FY27E 33.9 5.9	(0.6) (2.3) 353.1 261.8 FY28E 29.7 5.1
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation P/E (x) P/Sales (x) EV/ EBITDA (x) EV/ OCF (x) FCF Yield	(0.4) (1.5) 65.8 173.4 FY24 55.3 9.8 50.3 50.2 1.9	(0.5) (1.7) 136.8 179.2 FY25 48.3 8.5 42.8 39.2 2.7	(0.5) (1.7) 197.4 214.3 FY26E 39.6 7.0 34.5 55.8 1.7	(0.6) (2.0) 276.7 237.2 FY27E 33.9 5.9 29.1	(0.6) (2.3) 353.1 261.8 FY28E 29.7 5.1 25.1
Net Debt to EBITDA (x) Interest cover (x) (EBITDA/ int exp) Total Working capital days (WC/rev) Valuation P/E (x) P/Sales (x) EV/ EBITDA (x) EV/ OCF (x)	(0.4) (1.5) 65.8 173.4 FY24 55.3 9.8 50.3 50.2	(0.5) (1.7) 136.8 179.2 FY25 48.3 8.5 42.8 39.2	(0.5) (1.7) 197.4 214.3 FY26E 39.6 7.0 34.5 55.8	(0.6) (2.0) 276.7 237.2 FY27E 33.9 5.9 29.1 33.7	(0.6) (2.3) 353.1 261.8 FY28E 29.7 5.1 25.1 29.3

Expect revenue CAGR of 18% in FY25-28E

Note: Pricing as on 03 June 2025; Source: Company, Elara Securities Estimate



Exhibit 1: Quarterly performance

YE March	Q4FY25	Q4FY24	YoY (%)	Q3FY25	QoQ (%)	Q4FY25E	Variance%
Net sales	24,569	23,162	6.1	30,860	(20.4)	26,240	(6.4)
EBITDA	5,197	5,443	(4.5)	6,000	(13.4)	5,618	(7.5)
EBITDA margin (%)	21.2	23.5	(10.0)	19.4	8.8	21.4	(1.2)
Other income	2,119	2,045	3.6	1,209	75.3	1,800	17.7
Interest	52	62	(16.4)	27	94.3	30	71.7
Depreciation	457	420	8.8	481	(4.8)	500	(8.5)
РВТ	6,807	7,006	(2.8)	6,702	1.6	6,888	(1.2)
Tax	1,593	1,390	14.6	1,562	2.0	1,736	(8.2)
Tax rate (%)	23.4	19.8	17.9	23.3	0.4	25.2	(7.1)
Reported PAT	5,214	5,615	(7.1)	5,140	1.4	5,152	1.2
Adjusted PAT	5,214	5,615	(7.1)	5,140	1.4	5,152	1.2
NPM (%)	21.2	24.2	(12.5)	16.7	27.4	19.6	8.1
EPS (INR)	18.8	20.3	(7.1)	18.5	1.4	18.6	1.2

Source: Company, Elara Securities Estimate

Conference call highlights

In Q4, revenue split in the domestic business was as follows:

- Power gen: INR 8.74bn, a 7% YoY drop;
- Distribution: INR 6.31bn, a 5% YoY rise and
- Industrials: INR 3.79bn, a 9% YoY increase.

In Q4, revenue split in exports was as follows:

- HHP exports: INR 2.18bn, a 27% YoY rise and
- LHP exports: INR 2.15bn, a 51% YoY increase.

In FY25, revenue split in the domestic business was as follows:

- Power gen: INR 38.44bn, a 14% YoY increase;
- Distribution: INR 28.83bn,a 14% YoY rise and
- Industrials: INR 16.68bn, a 29% YoY increase.

In FY25, revenue split in exports was as follows:

- HHP exports: INR 8.21bn, a 1% YoY rise and
- LHP exports: INR 7.84bn, a 12% YoY increase.

In Q4FY25, revenue split for Industrials was as follows:

- Construction: INR 1.68bn;
- Railways: INR 1.14bn;
- Mining: INR 140mn and
- Compressors: INR 500mn.

In FY25, revenue split for Industrials was as follows:

- Construction: INR 6.24bn;
- Railways: INR 4.71bn;
- Mining: INR 1.31bn and
- Compressors: INR 2.03bn.

In FY25, revenue break-down for Powergen was as follows:

LHP: INR 2.72bn;

- MHP: INR 7.33bn;
- HHP: INR 24.63bn and
- Heavy Duty: INR 3.76bn.

CPCB 2 to CPCB 4 transition

- Monitor pricing for another quarter, as the entire inventory of CPCB II has been liquidated in the market (now, the market will buy only CPCB IV products).
- All competitors have launched their product ranges in CPCB IV.
- KKC has largely been able to hold on to its pricing in the market.

Q4 performance

- Growth declined due to a higher base in Q4FY24 on account of pre-buying during the year.
- CPCB IV+ volumes have not yet fully matched CPCB II levels, but are rising steadily each quarter.
- Q4 did not include any one-off items, whether related to data centre orders or other expense categories.
- We do not expect a slowdown in data centre demand.
- The only difference lies in the foreign exchange impact between the parent company's reporting of the Indian subsidiary's growth and the actual growth reported by KKC.
- Q4 employee costs include some actuarial gains and reclassifications compared with Q3.
- Exports experienced strong demand from Latin America and Europe.
- Current capacity utilization is at 65%.

Guidance and outlook

- KKC has maintained its guidance of growing in double digits YoY.
- KKC seeks to sustain gross margin at the current levels in FY26.
- For FY26, capex may remain in the same range as last year (largely towards maintenance).
- The outlook for the Railways sector is positive, with orders from the sector aplenty.
- The Construction segment is expected to continue with its stable growth, similar to the past few quarters.
- KKC expects a drop in the compressor business given its cyclical nature.
- KKC had anticipated certain mining orders from Coal India in Q4, which did not materialise. However, there has been a noticeable shift to private miners.
- Uncertainty around exports persists, as the impact of tariffs is yet to be evaluated.

Exhibit 2: Valuation

(INR)	
EPS – FY26E	83.9
EPS – FY27E	98.0
Five-year average P/E (x)	39.8
Target multiple (x)	35
March 2027E EPS	98
Target price	3,430

Source: Elara Securities Estimate



Exhibit 3: Change in estimates

(INR mn)	Earlier	•	Revise	d	% Chang	je	New
	FY26E	FY27E	FY26E	FY27E	FY26E	FY27E	FY28E
Revenue	121,430	141,679	125,185	147,746	3.1	4.3	170,645
EBITDA	24,887	29,020	25,665	30,436	3.1	4.9	35,311
EBITDA margin (%)	20.5	20.5	20.5	20.6	0.7	11.7	20.7
PAT	22,400	25,695	23,250	27,157	3.8	5.7	31,005
EPS (INR)	80.8	92.7	83.9	98.0	3.8	5.7	111.9
TP (INR)		3,150		3,430		9.2	

Source: Elara Securities Estimate

Cummins

Coverage History



Date	Rating	Target Price (INR) Closing	Price (INR)
11-Aug-2022	Accumulate	1,335	1,238
07-Nov-2022	Accumulate	1,400	1,335
09-Feb-2023	Accumulate	1,635	1,578
31-May-2023	Accumulate	1,850	1,760
04-Aug-2023	Reduce	1,710	1,796
07-Nov-2023	Accumulate	1,835	1,699
07-Feb-2024	Reduce	2,320	2,400
08-Aug-2024	Accumulate	3,965	3,729
08-Nov-2024	Accumulate	4,120	3,655
07-Feb-2025	Accumulate	3,150	2,872
3-June-2025	Accumulate	3,430	3,319

Guide to Research Rating

BUY (B)	Absolute Return >+20%
ACCUMULATE (A	Absolute Return +5% to +20%
REDUCE (R)	Absolute Return -5% to +5%
SELL (S)	Absolute Return < -5%

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